



Stage 1: Scope of the Equality Assessment

**** NB. It is important that your Equality Champion (See Corporate, Equality and Safeguarding on WySpace for a current list) is aware that the EA is being undertaken, and is kept updated throughout the entire process ****

EAs are designed to be proportionate and relevant and thus the time spent completing the EA and the depth to which the questions are answered need to reflect the size and importance of what is being assessed

Your Equality Champion can help with completing the EA if necessary, or [guidance](#) can be found in the Documents section of the Equality and Safeguarding page on WySpace (via the Corporate tab)

1. What is being assessed? (Title or description of the policy, strategy, service, function (this includes reports to Cabinet as appropriate)).

And who implements this policy, strategy, service or function?

Award of a Managed Service Contract for the appointment of agency staff

2. What is the purpose? (A short statement about its aim or objectives)

To achieve a single point of appointment for temporary staff and as a result achieve savings and obtain better management information.

3. Who is affected? (The people it covers)

Managers and officers appointing temporary staff. Temporary staff employed through the contract or temporary staff transferring to the Managed Service Provider

4. Are there any other organisations involved in delivery? (Other agencies, Voluntary sector) If so, please list them.

Managed Service Providers

5. What are the external drivers for change? (i.e. Legal, National Policy, Partnership, etc)

In recent years there has been a shift from framework agreements or preferred supplier lists to the use of a managed service approach for resourcing and supplying temporary staff improving control, safeguarding and visibility as well as delivering efficiency savings.



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6. Does / could the service, the way you implement it, or the potential change directly affect any of the protected characteristic groups (public, Members or staff)? See Appendix 2 of the [Equality Framework](#).

Yes. Temporary or agency workers may provide a service to the public.

7. Does / will it affect how other services are provided?

No

8. Is there information e.g. survey data or complaints that suggest that it will / is affecting particular groups of people who share a protected characteristic? If so, how?

No

9. Does it have employment implications? (e.g. Recruitment policy)

Yes

If you have answered 'yes' to one or more of questions 6,7,8 or 9 you will probably need to carry out a full Equality Assessment immediately.

10. Using the assessment in Questions 6-9 above, should a full assessment be carried out at this time?

YES

11. If you have said NO what is the justification for your decision? (Please provide details. e.g. a top level assessment may need to be carried out now to meet Cabinet requirements but enough information for a full assessment isn't available at this time). If so a due date for the completion of the full EA **MUST** be provided

If the answer to Q10 is 'yes' continue with stages 2-4. Head of Service sign off will be required after Stage 4 only and a **Word electronic copy** should be returned to the Equality Officer for publication.



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If the answer to Q10 is 'no' the EIA will need to go through the **challenge process** to ensure that no further stages are required either at this time or ever, and needs to be sent to Claire Hook, Equality Officer for discussion and possible further explanation at claire_hook@wycombe.gov.uk. Then, if following the challenge process

a) it is agreed with the Equality Officer that no further Stages need to be completed the Head of Service needs to sign off the assessment (below) and return a Word electronic copy it to the Equality Officer for publication.

OR

b) it is agreed with the Equality Officer that Stages 2-4 need to be completed there is no need for Head of Service sign off until Stages 2-4 have been completed at which point a **Word electronic copy** should be returned to the Equality Officer for publication.

12. Who undertook this assessment?

Name: Sarah Taylor

Job Title: Assistant HR Partner

Phone: 01494 421139

Email: sarah_taylor@wycombe.gov.uk

This impact assessment was approved by the following Head of Service:

Name: John McMillan

Service: HR, ICT, Shared Support Services

Date:

NB Heads of Service are responsible for ensuring that the EIA accurately reflects the service area and has been completed in line with the current programme.

Stage 2: Information Gathering

1. Under the Equality Act we need to comply with certain General duties, These ask;
What will the review or change to the Service / policy etc. currently being assessed do to:

eliminate unlawful discrimination, harassment and victimisation for any / all of the protected characteristics. (See Appendix 2 of the [Equality Framework](#)) Also bear in mind the impact on the needs of refugees and migrants where relevant.

No complete record currently exists of temporary workers engaged by the Council. There is no information with regard to the protected characteristics. This means that the Council is unable to monitor if it's temporary workforce are in balance with the composition of the local community or with the Council's gender, ethnicity and age composition.

Moving to a Managed Service provider would provide structured management information and reporting providing visibility of the temporary workforce and supporting workforce planning.



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advance equality of opportunity for any / all of the protected characteristics	
foster good relations for any / all of the protected characteristics	
2. Have you carried out work to identify the profile of your users or do you have information that describes the profile? (Please state the main sources of information you have used to map and understand the individuals and their needs, and what this has told you about them).	
3. Please describe the groups and / or mechanisms you use to engage with service users, as well as a summary of the consultation findings if applicable. (Also include any relevant consultations undertaken by other organisations involved in delivery (Stage 1 Q4)). Meetings with Heads of Service and managers who use agency staff regularly.	
3a. Is this on-going? (if not please give reasons why) Yes, as the project progresses.	
4. Have you done any work to understand the impacts of your service / policy / review on these user groups? This may include any consultation / research / studies you have used. (If 'yes' what has this told you)?	
5. Is there any further consultation or research planned? No If 'yes', remember to include this as an action in Stage 4	
6. If there are gaps in your knowledge are there any experts / relevant groups that can be contacted to get further views or evidence on these issues? No	
6a. If Yes, please list them and explain how you will obtain their views: Remember to include contacting them, and (if relevant), the use of their views to determine actions in Stage 4	
7. Do you need to carry out further research? No	
7a. If yes give details (remembering to include this as an action in Stage 4)	

Stage 3: Making a Judgement (Analysis)



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1. Please state what you have done **to date** to take into account the needs / promote service for each of the relevant protected characteristics with respect to this policy / procedure / function / review. (Include here past actions that have benefitted specific groups. E.g. in the past you may have undertaken work to benefit a particular group who may, therefore, be excluded from this new piece of work, and this needs explaining. This section is therefore not always applicable).

Age, Disability, Gender, Gender reassignment, Religion / Belief, Sexual orientation, marriage / civil partnership, Pregnancy / maternity (See Appendix 2 of the [Equality Framework](#))

2. From the information above and the description of your service state the likely positive and negative impacts for each protected characteristic. (This relates to the **proposal currently being assessed**)

Also consider the wider impact - whilst low income isn't a protected characteristic in itself it might be highly relevant to the area being assessed. For example: older or younger people may well have a lower income than the middle aged population, and people with disabilities are more likely to be out of work or paid less than the general population, as are those from an ethnic minority background. And, currently, there are more single mothers than single fathers and this may mean a lower income.

Age, Disability, Gender, Gender reassignment, Religion / Belief, Sexual orientation, marriage / civil partnership, Pregnancy / maternity (see Appendix 2 of the [Equality Framework](#))

Moving to a Managed Service Provider will help us obtain better management information with regards to the temporary workforce in particular it will enable us to collect and monitor data on the protected characteristics.

Again remember to include any actions in Stage 4 as necessary.

3. Which negative impacts are:

- a) Unavoidable? Please explain your answers and ensure an action is included in Stage 4 to mitigate these wherever possible



Stage 4: Monitoring (Publication and Review)

1. Please state the actions you will take to promote equality or to address any adverse impact highlighted in the Stages above

Equality Improvement Plan (EIP)

Equality Target (see note below)	Equality Action (see note below)	Intended outcome (see note below)	Deadline for completion this MUST be included – on-going is not acceptable	WDC officer responsible	Job Title	Review date (see note below)
Monitor agency workers against the protected characteristics	Ensure that MSP provider is able to provide management information on the protected characteristics	Monitor agency workers to ensure that agency workers reflect the composition of the local community		Jo Whiteley/Sarah Taylor	HR Partner/Assistant HR Partner	
Ensure all agency staff are procured through the MSP	Raise awareness amongst managers and those employing temporary workers that they need to engage them through the MSP	All agency workers are engaged through the MSP		Jo Whiteley/Sarah Taylor	HR Partner/Assistant HR Partner	



Equality Target

Intended outcome relates to how the results of the action will be used. (for eg. If you have an action to consult please provide an intended outcome that shows what you will use the information gained for, and how this will make a real-life equality improvement for people).

Equality Action

Many actions may work towards one target. (e.g. i) devise pre-evaluation process, ii) devise post-evaluation process, iii) implement evaluation, iv) collate findings & make recommendations)

What actions are you taking towards this target and how will success against the action be monitored?



Intended outcome

Relates to how the results of the action will be used (e.g. for an action to consult provide an intended outcome showing what you will use info. for and how this will make a real-life equality improvement for people).

This should link to:

- any information you still need to obtain - Stage 2
- any impacts you are attempting to mitigate, or achieve - Stage 3
- how it contributes to the Equality Act General Duties - Stage 3

Review date

Date when we can review expected progress as a result of changes made (e.g., dependant on the nature of the action this may be 3 ,6 , 9 or even 12 months after the action has been completed)

NB you will be required to provide quarterly updates on these actions to your Equality Champion until they are completed.



**WDC Disability Guidance
Equality Assessment form**

July 2013

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I have read the Equality Assessment and am satisfied all available evidence has been accurately assessed for its impact on the protected characteristics. Mitigations, where appropriate, have been identified and actioned accordingly I confirm all actions are agreed and this is EA approved for publication

Head of Service signature:

Service Area:

Date:

An **electronic Word version** should now be sent to the Equalities Officer for publication.

Date received by Equalities Officer:

NB Heads of Service are responsible for ensuring that the EIA accurately reflects the service area.